# Greenhill 

Contact: Richard J. Lieb, Chief Financial Officer Greenhill \& Co., Inc. (212) 389-1800

For Immediate Release

## GREENHILL \& CO. REPORTS SECOND QUARTER EARNINGS PER SHARE OF \$1.04

- Third largest revenue quarter in history of the Firm
- Record quarterly merchant banking revenue of $\$ 58.8$ million
- Total revenue for first half of 2008 on par with record 2007 revenue
- Launched a fund placement advisory business to raise capital for private equity funds
- Repurchased 162,250 shares during the quarter

NEW YORK, July 31, 2008 - Greenhill \& Co., Inc. (NYSE: GHL) today reported revenues of $\$ 108.7$ million and net income of $\$ 28.9$ million for the quarter ended June 30, 2008. Diluted earnings per share were $\$ 1.04$ per share for the quarter.

The Firm's second quarter revenues compare with revenues of $\$ 140.6$ million for the second quarter of 2007, which represents a decrease of $\$ 31.9$ million or $23 \%$. On a year-to-date basis, revenues through June 30, 2008 were $\$ 184.0$ million, compared to $\$ 184.1$ million for the comparable period in 2007, representing a decrease of $\$ 0.1$ million or $0.1 \%$.

The Firm's second quarter net income and diluted earnings per share in 2008 compare with net income of $\$ 42.7$ million and diluted earnings per share of $\$ 1.47$ in the second quarter of 2007, which represents decreases of $32 \%$ and $29 \%$, respectively. On a year-to-date basis, net income was $\$ 48.1$ million through June 30, 2008, compared to net income of $\$ 51.4$ million for the comparable period in 2007, which represents a decrease of $6 \%$. Diluted earnings per share for the six months ended June 30 , 2008 were $\$ 1.72$, which compares to $\$ 1.75$ for the same period in 2007 , representing a decrease of $\$ 0.03$ per share or $2 \%$.

The Firm's quarterly revenues and net income can fluctuate materially depending on the number and size of completed transactions on which it advised, the number and size of merchant banking gains (or losses) and other factors. Accordingly, the revenues and net income in any particular quarter may not be indicative of future results.
"In the twelve months since credit availability was sharply reduced and global transaction activity began to decline, Greenhill's revenue has remained strong, its pretax profit margin has consistently remained above $40 \%$, its balance sheet has remained transparent and unleveraged, and its return on equity has remained consistent with historic high levels. Our outstanding results in this challenging period, which echo the success we had in the difficult 2001-2003 period, are evidence of the strength and diversity of our business model," Robert F. Greenhill, Chairman, said.
"Our Merchant Banking business has continued to generate excellent performance. While investors sometimes focus almost exclusively on our Advisory business, Merchant Banking has generated $24 \%$ of our total revenue in the period since January 2005, when our first fund began to mature. Today we have three funds actively investing, which together manage more than three times the assets we managed in our highly successful first fund. And GHL Acquisition Corp., our special purpose acquisition company, provides another potential significant source of Merchant Banking revenue," Scott L. Bok, Co-Chief Executive Officer, added.
"In our Advisory business, our corporate clients continue to generate significant M\&A activity, our status as a leading independent advisor continues to attract new clients, and we continue to benefit from significant advisory revenue that is unconnected to completion of publicly announced transactions. Equally important, we have attracted substantial additional talent while our competitors have been distracted by internal problems. We continue to see opportunities to attract new talent to expand our industry sector and geographic coverage, and our strong financial results give us the flexibility to continue to take advantage of those expansion opportunities," Simon A. Borrows, Co-Chief Executive Officer, said.

## Revenues

## Revenues By Source

The following provides a breakdown of total revenues by source for the three month and six month periods ended June, 2008 and 2007, respectively:

|  | For the Three Months Ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2008 |  | June 30, 2007 |  |  |
|  | Amount | \% of Total |  |  | \% of Total |
|  | (in millions, unaudited) |  |  |  |  |
| Advisory fees............................................................ \$ | 49.9 | 46\% | \$ | 127.0 | 90\% |
| Merchant banking \& other revenues........ | 58.8 | 54\% |  | 13.6 | 10\% |
| Total revenues ........................................................ \$ | 108.7 | 100\% | \$ | 140.6 | 100\% |


|  | For the Six Months Ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2008 |  | June 30, 2007 |  |  |
|  | Amount | \% of Total |  | Amount | \% of Total |
|  | (in millions, unaudited) |  |  |  |  |
| Advisory fees............................................................ \$ | 119.3 | 65\% | \$ | 163.3 | 89\% |
| Merchant banking \& other revenues... | 64.7 | 35\% |  | 20.8 | 11\% |
| Total revenues .......................................................... \$ | 184.0 | 100\% | \$ | 184.1 | 100\% |

## Advisory Revenues

Advisory revenues were $\$ 49.9$ million in the second quarter of 2008 compared to $\$ 127.0$ million in the second quarter of 2007, which represents a decrease of $61 \%$. For the six months ended June 30, 2008, advisory revenues were $\$ 119.3$ million compared to $\$ 163.3$ million for the comparable period in 2007, representing a decrease of $27 \%$.

Completed assignments in the second quarter of 2008 included:

- the representation of the board of directors of Applera Corporation on the merger of its Applied Biosystems business with Invitrogen Corporation;
- the sale of American Financial Realty Trust to Gramercy Capital Corp;
- the acquisition by G4S plc of ArmorGroup International plc;
- the acquisition by G4S plc of Global Solutions Limited;
- the acquisition by Hancock Timber Resource Group of TimberStar Southwest; and
- the representation of the special committee of the board of directors of Wendy's International, Inc. on its merger with Triarc Companies, Inc.

The decrease in our advisory fees in the second quarter of 2008 as compared to the same period in 2007 was due to fewer completed assignments that were smaller in scale.

The Firm announced in the second quarter the recruitment of Gil H. Ha (former Senior Managing Director at Evercore Partners). Mr. Ha will join the Firm as a Managing Director based in New York and will be focused on the telecommunications sector. The Firm also announced the recruitment of Christopher D. Kirsten (former Global Head of the Private Fund Marketing Group at Lehman Brothers), Patrick Dunleavy, and Neil Banta as a Managing Directors based in New York to lead our Fund Placement Advisory Group. Mr. Dunleavy and Mr. Banta both have served as Managing Directors in the Private Fund Marketing Group at Lehman Brothers as well.

## Merchant Banking \& Other Revenues

The following table sets forth additional information relating to our merchant banking and other income:

|  | For the Three Months Ended June 30, |  |  |  | For the Six Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2007 |  | 2008 |  | 2007 |  |
|  | (in millions, unaudited) |  |  |  |  |  |  |  |
| Management fees........................................ | \$ | 4.6 | \$ | 4.2 | \$ | 9.6 | \$ | 8.1 |
| Net gains on investments in merchant banking funds. |  | 18.1 |  | 4.7 |  | 19.3 |  | 5.6 |
| Merchant banking profit overrides ................. |  | 35.7 |  | 1.9 |  | 34.6 |  | 2.5 |
| Other investment (loss) income ...................... |  | (0.6) |  | 0.8 |  | (1.3) |  | 1.8 |
| Interest income |  | 1.0 |  | 2.0 |  | 2.5 |  | 2.8 |
| Merchant banking \& other revenues ......... | \$ | 58.8 | \$ | 13.6 | \$ | 64.7 | \$ | 20.8 |

The Firm earned $\$ 58.8$ million in merchant banking and other revenues in the second quarter of 2008 compared to $\$ 13.6$ million in the second quarter of 2007, representing an increase of $332 \%$. This increase was primarily attributable to unrealized investment gains in our merchant banking portfolio and related accrued carried interest and slightly higher management fees, offset by principal investment losses and lower interest income. We benefited from substantial gains in investments in two energy companies, both of which became publicly traded companies after we first invested in them. These gains more than offset significant losses on two private financial services companies and smaller losses on other public and private financial services companies. In total, during the second quarter of 2008 our merchant banking funds (and the Firm) recognized gains from eight (8) of our portfolio companies and recorded losses on five (5) of our portfolio companies.

As of the quarter end, the Firm had principal investments of $\$ 150.2$ million, nearly all of which either were through investments in our four merchant banking funds or GHL Acquisition Corp. (our special purpose acquisition company). Of that amount, $49 \%$ of our investments related to the energy sector, $24 \%$ to the financial services sector and $27 \%$ to other industry sectors. We held $98 \%$ of our total principal investments in North American companies, with the remainder in European companies. Our investments in companies that have become publicly traded after we first invested in them represented $59 \%$ of our total investments.

In terms of new investment activity during the second quarter of 2008, our funds invested $\$ 18.1$ million, $10 \%$ of which was Firm capital. In the same period in 2007, our funds invested $\$ 128.4$ million, $12 \%$ of which was Firm capital. During the second quarter of 2008, Greenhill Capital Partners made an in-kind distribution of its remaining shareholdings of Heartland Payment Systems (NYSE: HPY).

For the first six months of 2008, the Firm earned $\$ 64.7$ million in merchant banking and other revenues compared to $\$ 20.8$ million in the first six months of 2007 , an increase of $211 \%$. This increase was primarily due to unrealized investment gains in our merchant banking portfolio and
related accrued carried interest and slightly higher management fees offset by principal investment losses and lower interest income.
"Our moderate use of leverage has continued to limit losses in our merchant banking portfolio, and our diversified focus on energy, financial services and other sectors has allowed us to generate significant gains in a period of generally sharply declining market valuations. Equally important, the early results of our second US fund, on top of the accomplishments of our first fund, position us well for future fund raising," Robert H. Niehaus, Chairman of Greenhill Capital Partners, commented.

## Expenses

## Operating Expenses

Our total operating expenses for the second quarter of 2008 were $\$ 61.6$ million, which compares to $\$ 75.0$ million of total operating expenses for the second quarter of 2007. This represents a decrease in total operating expenses of $\$ 13.4$ million or $18 \%$, which relates principally to a decrease in compensation expense and is described in more detail below. The pre-tax income margin was $43 \%$ in the second quarter of 2008 compared to $47 \%$ for the second quarter of 2007.

For the six months ended June 30, 2008, total operating expenses were $\$ 107.0$ million, which compares to total operating expenses of $\$ 104.4$ million for the comparable period in 2007. The increase of $\$ 2.6$ million or $3 \%$ relates principally to an increase in certain non-compensation expenses described in more detail below. The pre-tax income margin for the six months ended June 30, 2008 was $42 \%$ compared to $43 \%$ for the comparable period in 2007.

The following table sets forth information relating to our operating expenses, which are reported net of reimbursements:

|  | For the Three Months Ended June 30, |  |  |  | For the Six Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2007 |  | 2008 |  | 2007 |  |
|  | (in millions, unaudited) |  |  |  |  |  |  |  |
| Employee compensation \& benefits expense ......... | \$ | 49.8 | \$ | 64.4 | \$ | 84.5 | \$ | 84.6 |
| \% of revenues. |  | 46\% |  | 46\% |  | 46\% |  | 46\% |
| Non-compensation expense................................ |  | 11.8 |  | 10.6 |  | 22.5 |  | 19.8 |
| \% of revenues ............................................... |  | 11\% |  | 8\% |  | 12\% |  | 11\% |
| Total operating expense..................................... |  | 61.6 |  | 75.0 |  | 107.0 |  | 104.4 |
| \% of revenues ............................................... |  | 57\% |  | 53\% |  | 58\% |  | 57\% |
| Minority interest in net income of affiliates........ |  | 0.4 |  | 0.1 |  | 0.3 |  | 0.1 |
| Total income before tax................................... |  | 46.7 |  | 65.5 |  | 76.7 |  | 79.6 |
| Pre-tax income margin................................ |  | 43\% |  | 47\% |  | 42\% |  | 43\% |

"We remain committed to a shareholder-friendly compensation ratio throughout market cycles, as well as to holding our non-compensation costs to minimal levels, while still investing in the expansion of our business by adding additional talent and incurring the incremental costs that go along with that expansion," Richard J. Lieb, Chief Financial Officer, commented.

## Compensation and Benefits Expenses

Our employee compensation and benefits expenses in the second quarter of 2008 were $\$ 49.8$ million, which reflects a $46 \%$ ratio of compensation to revenues. This amount compares to $\$ 64.4$ million for the second quarter of 2007 which also reflected a $46 \%$ ratio of compensation to revenues. The decrease of $\$ 14.6$ million or $23 \%$ is due to the lower level of revenues in the second quarter of 2008 as compared to the same period in the prior year.

For the six months ended June 30, 2008 and 2007, the ratio of compensation to revenues remained constant at $46 \%$. Since revenues were comparable for the six months ended June 30, 2008 and 2007 our year-to-date employee compensation and benefits expense was $\$ 84.5$ million in 2008 as compared to $\$ 84.6$ million of compensation and benefits expense for the six months ended June 30, 2007.

Our compensation expense is generally based upon revenue and can fluctuate materially in any particular quarter depending upon the amount of revenue recognized as well as other factors. Accordingly, the amount of compensation expense recognized in any particular quarter may not be indicative of compensation expense in a future period.

## Non-Compensation Expenses

Our non-compensation expenses were $\$ 11.8$ million in the second quarter of 2008, which compared to $\$ 10.6$ million in the second quarter of 2007 , representing an increase of $11 \%$. The increase is principally related to higher occupancy cost and other costs for our London and Frankfurt offices, an increase in recruitment costs and the absence of foreign currency gains during the second quarter of 2008 as compared to the prior year.

For the first six months of 2008, our non-compensation expenses were $\$ 22.5$ million, which compared to $\$ 19.8$ million in the first six months of 2007, representing an increase of $14 \%$. The increase is principally related to higher occupancy cost and other costs for our London and Frankfurt offices, an increase in interest expense related to greater short-term borrowings during the first six months of 2008 as compared to the same period in 2007, and higher costs for information services and recruiting fees related to an increase in personnel.

Non-compensation expenses as a percentage of revenues in the three months ended June 30, 2008 were $11 \%$ compared to $8 \%$ for the same period in the prior year. This increase in noncompensation expenses as a percentage of revenue in the second quarter of 2008 as compared to the same period in the prior year reflects a higher amount of expenses spread over lower revenues. Non-compensation expenses as a percentage of revenues in the six months ended June 30, 2008 were $12 \%$ compared to $11 \%$ for the same period in the prior year. This increase in noncompensation expenses as a percentage of revenue in the six months ended June 30, 2008 as
compared to the same period in the prior year reflects a higher amount of expenses spread over a similar amount of revenues.

The Firm's non-compensation expenses as a percentage of revenue can vary as a result of a variety of factors including fluctuation in revenue amounts, the amount of recruiting and business development activity, the amount of reimbursement of engagement-related expenses by clients, the amount of short term borrowings, interest rate and currency movements and other factors. Accordingly, the non-compensation expenses as a percentage of revenue in any particular period may not be indicative of the non-compensation expenses as a percentage of revenue in future periods.

## Provision for Income Taxes

The provision for taxes in the second quarter of 2008 was $\$ 17.7$ million, which reflects an effective tax rate of approximately $38 \%$. This compares to a provision for taxes in the second quarter of 2007 of $\$ 22.8$ million, which reflects an effective tax rate of approximately $35 \%$. The decrease in the provision for taxes results from lower pre-tax income in the period partially offset by a higher effective rate due to a greater proportion of our pre-tax income being earned in higher tax rate jurisdictions during the period.

For the six months ended June 30, 2008, the provision for taxes was $\$ 28.6$ million, which reflects an effective tax rate of approximately $37 \%$. This compares to a provision for taxes for the six months ended June 30,2007 of $\$ 28.1$ million, which reflects an effective tax rate of approximately $35 \%$ for the period. The increase in the provision for taxes is primarily due to a higher effective tax rate due to a greater proportion of our income being earned in higher tax rate jurisdictions during the current period.

The effective tax rate can fluctuate as a result of variations in the relative amounts of advisory and merchant banking income earned in the tax jurisdictions in which the Firm operates and invests. Accordingly, the effective tax rate in any particular quarter may not be indicative of the effective tax rate in future periods.

## Liquidity and Capital Resources

As of June 30, 2008, our cash and short-term investment securities totaled $\$ 80.2$ million, our investments totaled $\$ 150.2$ million and we had $\$ 78.0$ million in short-term debt.

We had total commitments (not reflected on our balance sheet) relating to future investments in our merchant banking activities, of $\$ 76.0$ million as of June 30, 2008. These commitments are expected to be drawn on from time to time over a period of up to five years from the relevant commitment dates of each fund.

The Firm repurchased 162,250 shares of its common stock in open market purchases at an average price of $\$ 61.63$ during the second quarter of 2008 and had remaining authorization to repurchase up to $\$ 85.0$ million of common stock in open market transactions.

## Dividend

The Board of Directors of Greenhill \& Co., Inc. has declared a dividend of $\$ 0.45$ per share to be paid on September 17, 2008 to common stockholders of record on September 3, 2008.

Greenhill \& Co., Inc. is a leading independent investment bank that provides financial advice on significant mergers, acquisitions and restructurings; assists private funds in raising capital from investors; and manages merchant banking funds. It acts for clients located throughout the world from its offices in New York, London, Frankfurt, Toronto, Dallas and San Francisco.

## Cautionary Note Regarding Forward-Looking Statements

The preceding discussion should be read in conjunction with our condensed consolidated financial statements and the related notes that appear below. We have made statements in this discussion that are forward-looking statements. In some cases, you can identify these statements by forward-looking words such as "may", "might", "will", "should", "expect", "plan", "anticipate", "believe", "estimate", "predict", "potential" or "continue", the negative of these terms and other comparable terminology. These forward-looking statements, which are subject to risks, uncertainties and assumptions about us, may include projections of our future financial performance, based on our growth strategies and anticipated trends in our business. These statements are only predictions based on our current expectations and projections about future events. There are important factors that could cause our actual results, level of activity, performance or achievements to differ materially from the results, level of activity, performance or achievements expressed or implied by the forward-looking statements. These factors include, but are not limited to, those discussed in our Report on Form 10-K under the caption "Risk Factors".

## Greenhill \& Co., Inc. and Subsidiaries <br> Condensed Consolidated Statements of Income (Unaudited)

## Revenues

Advisory fees
Merchant banking revenue Interest income

Total revenues

## Expenses

Employee compensation and benefits
Occupancy and equipment rental
Depreciation and amortization
Information services
Professional fees
Travel related expenses
Interest expense
Other operating expenses
$\quad$ Total expenses

| Income before tax and minority interest | 47,021,523 | 65,601,296 | 77,053,238 | 79,694,250 |
| :---: | :---: | :---: | :---: | :---: |
| Minority interest in net income of affiliates | 375,975 | 86,828 | 325,776 | 124,537 |
| Income before tax | 46,645,548 | 65,514,468 | 76,727,462 | 79,569,713 |
| Provision for taxes | 17,727,176 | 22,786,272 | 28,596,829 | 28,121,602 |
| Net Income | 28,918,372 | 42,728,196 | 48,130,633 | 51,448,111 |

Average common shares outstanding:
Basic
Diluted
Earnings per share:
Basic
Diluted

Dividends declared and paid per common share

| For the Three Months Ended June 30, |  |  |  | For the Six Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2007 |  | 2008 |  | 2007 |
| \$ | 49,892,910 | \$ | 126,916,746 | \$ | 119,342,305 | \$ | 163,246,880 |
|  | 57,728,641 |  | 11,716,656 |  | 62,259,456 |  | 18,056,525 |
|  | 1,048,124 |  | 1,960,373 |  | 2,448,299 |  | 2,768,371 |
|  | 108,669,675 |  | 140,593,775 |  | 184,050,060 |  | 184,071,776 |


| $49,838,192$ | $64,384,474$ | $84,513,169$ | $84,615,729$ |
| ---: | ---: | ---: | ---: |
| $2,770,988$ | $2,225,157$ | $5,385,936$ | $4,487,030$ |
| $1,146,535$ | $1,042,612$ | $2,252,356$ | $2,038,298$ |
| $1,325,522$ | $1,331,473$ | $3,059,004$ | $2,563,187$ |
| $1,287,675$ | $1,049,434$ | $2,211,974$ | $1,884,931$ |
| $1,652,221$ | $1,919,609$ | $3,599,115$ | $3,742,818$ |
| 911,155 | 928,997 | $2,067,341$ | $1,246,492$ |
| $2,715,864$ | $2,110,723$ | $3,907,927$ | $3,799,041$ |
| $61,648,152$ | $74,992,479$ | $106,996,822$ | $104,377,526$ |

$\xlongequal{\$ \quad 28,918,372} \xlongequal{\$ \quad 42,728,196} \xlongequal{\$ \quad 48,130,633} \xlongequal{\$ \quad 51,448,111}$


